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**Innovation and value creation**

# Trelleborg innovation principles

**Segment  
focus**

**Application-driven  
material development**

**Customer-centric  
solutions**

**Polymers  
for tomorrow**

**Advanced  
product verification**





# Leading positions in selected segments

# Innovation secures leading positions in selected segments

**Early  
insights**

**Recurring  
sales**

**Pricing  
power**

**Preferred development  
partner**

**Customer  
stickiness**





# Transformation from a supplier to a development partner complete



# Developing tomorrow's solutions today



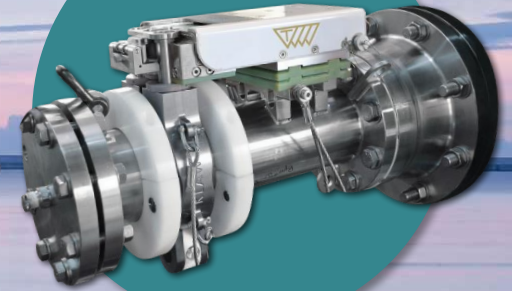
**H<sub>2</sub>** **READY**  
& Tested



# Developing tomorrow's solutions today



Floating LNG  
transfer hoses



Emergency release  
systems

# Transformation into higher valued applications





# Staying ahead of the market

Materials IP

Digitalization

Global  
compliance

R&D  
capabilities

Today

Future

Next  
generation  
materials

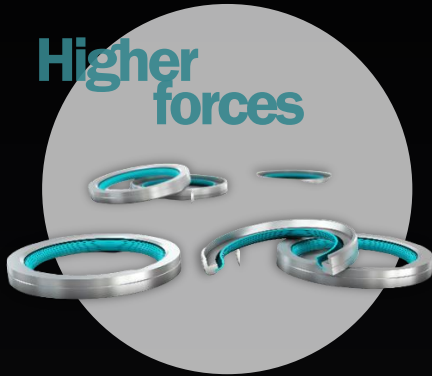
AI based  
engineering

Sustainable  
solutions

Functional  
integration

## What is the future – selected drivers

Higher  
forces



Patented conductive  
high-RPM solutions

Lightweight  
solutions



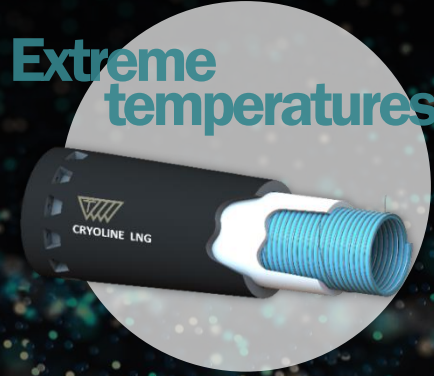
High performance plastic,  
replacing steel

Complex  
structures



All composite-actuator,  
for future aircrafts

Extreme  
temperatures



Flexible hoses,  
replacing steel

# What is the future – selected drivers

**Integrated systems**



A circular graphic containing a tablet displaying a port operations map and a smartwatch.

**Smarter, safer and more efficient port operations**


**Intelligent systems**



A circular graphic containing a hospital bed in a room.

**Smarter and more cost-efficient decision making**

**Sustainable materials**



A circular graphic containing a hand holding a green ring and a wooden stick.

**Polymers of tomorrow**

**Circularity**



A circular graphic containing a Trelleborg pipe with a green repair material.

**World's first recyclable pipe repair materials**

## Local presence – global resources and capabilities

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**Engineering and technology  
centers globally**



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